



Resignation Of Director And New Board Committee Appointments

January 28, 2020

MIAMI (January 28, 2020) – Carnival Corporation & plc (NYSE/LSE: CCL; NYSE: CUK) announce that on January 27, 2020, Debra Kelly-Ennis resigned from her position as a Director of Carnival Corporation and Carnival plc, including her role as a member of their Health, Environmental, Safety and Security ("HESS") Committees, effective that same day. The Boards thank Debra for her years of dedication and service.

In addition, on January 27, 2020, the Boards approved the following changes to the composition of the Audit, Compensation and HESS Committees effective February 1, 2020: (1) Helen Deeble will join the Compensation Committees; and (2) Katie Lahey will step down from the Audit Committees and join the HESS Committees.